



### Business Model

- Germany's first multichannel auction house
- Customers
  - Purchasing power and open to innovation
- Assortment and Presentation
  - Variety and information
- Service and Transmission
  - Simple, secure, convenient
- Contact

## Business Model – Market



## Part of a growing market

- The first players' market entrance (HSE24, 1995) initiated the development of the market
- Since 2010, market growth has reached 7% per year; increase in online growth is disproportionately high
- Thanks to substantial multichannel sales expertise, extensively field-tested fulfillment processes, and a solid customer base, 1-2-3.tv is well equipped for multichannel shopping in the future

### 1-2-3.tv: Growth of teleshopping market

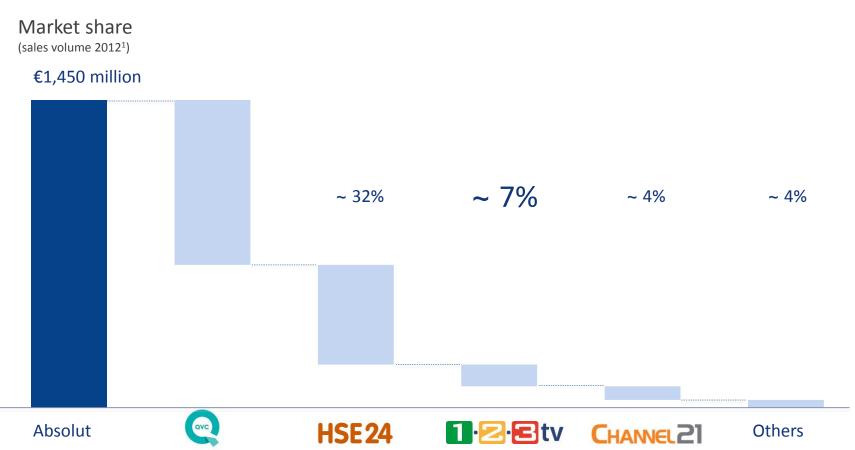


## Business Model – Market



## No fear of the competition

 Despite being the youngest player, 1-2-3.tv is already the clear number three in the German teleshopping market



Source: Top 100 of the German Mail-Order Market 2011/2012, Versandhausberater August 2012

# Business Model – Key Facts



# Groundwork of a success story

### Shareholders

- Cipio Partners (31.7%)
- Iris Capital (24.8%)
- Target Partners (20.3%)

- Wellington Partners (13.9%)
- 1-2-3.tv management and founders (8.9%)
- Cuneo AG (0.3%)

### **Founders**

- Dr. Andreas Büchelhofer
- Henning Schnepper

#### Launch

TV: October 2004

Web: June 2005

### **Broadcasting**

20 hours of live shopping daily from 6 a.m. to 2 a.m.

#### **Transmission**

 More than 30 million homes in Germany/Austria via satellite, cable, and DVB-T

## Business Model – Key Facts



# Facts and figures 2012

#### **Auctions**

• Over 65,000

### Highest auction volume

"Vodafone 550 CallYaY" cell phone: 1,200 items in 12 minutes, turnover € 40,000

### Most expensive offer

1964 Vatican coin for € 6,305

### Sales figures

 6,8 million products out of an assortment with about 25,000 various offers

#### Customers

More than one million

#### Online

29% share of all revenue (2011: 27%)

#### Staff

- 90 full-time employees
- 15 presenters
- Approx. 370 jobs in TV production and fulfillment

#### Locations

Munich/ Unterfoehring: head officeBraunschweig: warehouseHalle/ Berlin: call centers

## Business Model – Team



## Expertise and pioneering spirit

• Qualities that set the management of 1-2-3.tv apart. The eight management team members are among the most experienced and successful players in the German home-shopping business:

















## Business Model – Multichannel



# Germany's first multichannel auction house

- 1-2-3.tv successfully combines exciting auctions with a service-oriented multichannel mail-order business
  - "Dutch auction" principle:
     The price drops continuously during the auction. The auction ends when each item offered has found its buyer. The special attraction: all buyers then pay only the last and therefore the lowest price
  - 1-2-3.tv offers its complete range of products in its Web shop at fixed prices
- A continuously increasing number of customers use all the distribution channels and their specific benefits



Each offer in detail



The entire range at a glance

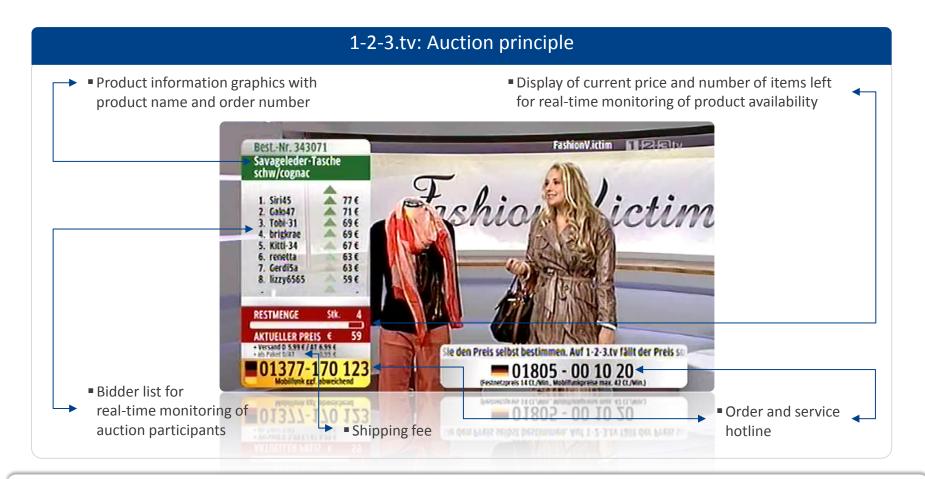


Any time, any place

## **Business Model – Auction**



# Transparency and information





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### Customers

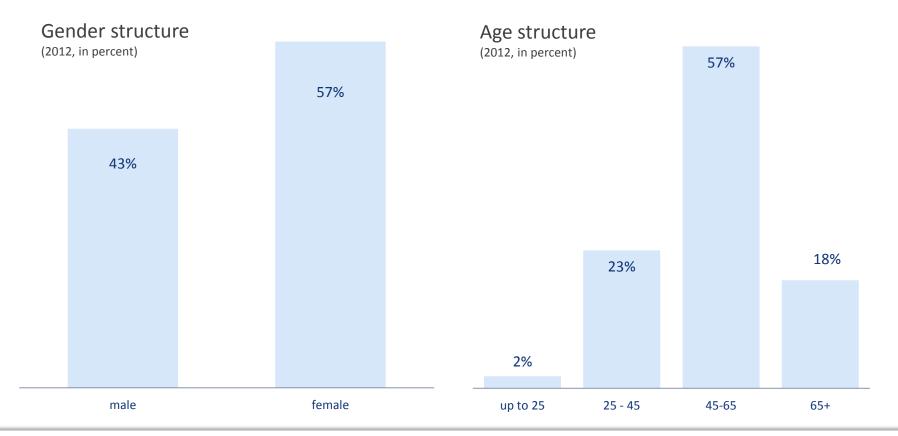
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# **Customers – Growing Target Group**



## 1-2-3.tv customers : large number of over-50s

 According to a GfK survey, they are the most loyal group with the most spending power and are also growing thanks to demographic changes



# Customers – Loyal and Strong Purchasing Power



## Mark of one million customers exceeded

More and more people convinced by the principle: "Bid more, pay less!"

### Purchasing power

Over 50% have more than €2,000 net monthly household income

### Loyality

Approx. 90% watch the program several times a week and 45% of them follow the shopping offers daily for more than an hour<sup>1</sup>

#### Order value

- Average order value over €35; annual order value over €300
- Each customer orders more than 20 items a year on average

#### Satisfaction

- From order to return: consistently "very satisfied" to "satisfied"<sup>1</sup>
- A low return rate (compared to the industry average) is the second convincing indicator

#### Repeat customers

Two thirds of customers are active repeat buyers

#### Communication

 20% recommend the program to friends and acquaintances

<sup>&</sup>lt;sup>1</sup> Quelle: 1-2-3.tv Kundenbefragung Q1 2011



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# Assortment – Strengthens Brands



# Over 25,000 products in 2012!

 Permanent range of 6,500 products online – from brand-name items to innovative household gadgets

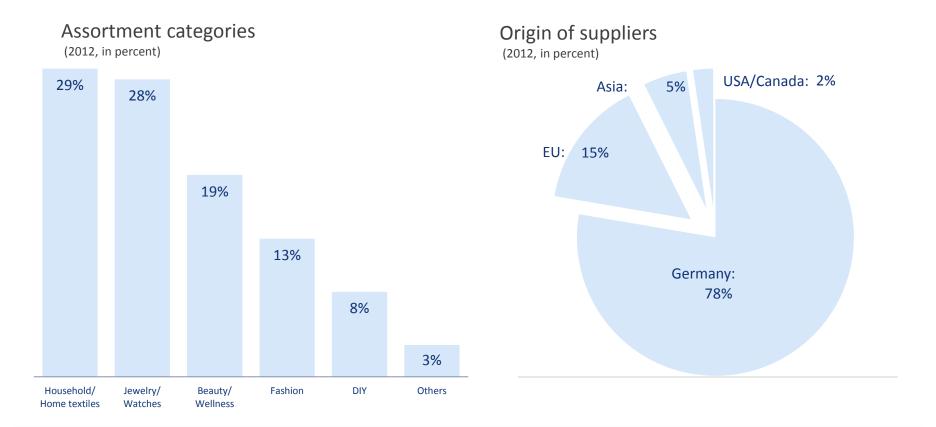


# Assortment – Variety is the Spice of Life!



# Attractive, innovative, fair in terms of pricing and performance

 The 1-2-3.tv purchasing team researches products that cater to customers' desires and meet the company's quality criteria



# Presentation – Product Marketing at 1-2-3.tv



## Fast, flexible, and highly effective:

The decisive advantages of Germany's first multichannel auction house

### **Cross-promotion**

 Product USPs are stringently advertised with crossmedia promotion on TV, the Web, and mobile devices

#### 365 - 7 - 20 hours live!

 Always open: your product is highlighted through-out Germany and Austria 365 days a year, 7 days a week, 20 hours a day live on TV and around the clock on the Web

### One-stop logistics

 With partners and systems, specially designed for the requirements of TV shopping

### Product presentation

 From purchaser to prop manager and presenter: expert and professional preparation of the TV product presentation to help customers make informed decisions

### Rapid processing

Tested, stored, planned: just five weeks on average from the first contact with the supplier to quality assurance and on-air appearance

## Presentation – Permanent Dialogue



## 1-2-3.tv-presenters

- In-depth product knowledge and professional media skills for modern "sales-tainment" combining fun with solid product features
- Their approach: detailed and comprehensible information on the features and use of all items to enable the customer to make an informed purchasing decision





























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## Service – Certified



# Customer-friendly, competent, credible, certified ...

1-2-3.tv calls in the inspectors:
 External experts subject the range of services the auction house offers to thorough and regular checks





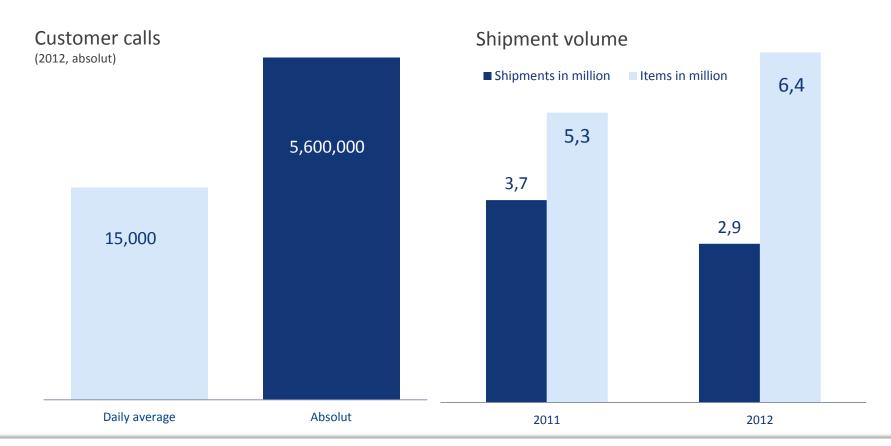


## Service – Simple, Secure, and Convenient



## Seen, sold, shipped:

- New service "bundling of the daily orders" well accepted
- Number of items sold increased by 20% to six million



## Service – The Customer is King



## Reliable, high standards of the German mail-order business

#### Auction hotline: +49-1377-170-123

Fully automated hotline connects every call in real time to the 1-2-3.tv systems; €1 per call: protection against users with hoax bids

#### Service hotline: +49-1806-001-020

- Registration, product or services queries: our friendly call center agents will be glad to help
- Every day from 8 a.m. to 9:30 p.m.

### Personal bidding assistant

 "Bidding assistant" service: on request, customers can get individual assistance during the bidding process (or automatically in the event of an input error)

### "Bundling" of the daily auctions and orders

 All orders made on the same day are combined in a single shipment; up to three items can be won in an auction, but the shipping fee is only payable once

### Shipment in 3 to 5 workdays

 Just as required, our reliable partner DHL delivers all orders directly to the customer's home or, if desired, to the nearest depot

### **Payment**

 Customers pay securely and conveniently by invoice, credit card, immediate bank transfer, PayPal, or direct debit

### Unrestricted right of cancellation

 1-2-3.tv customers have a one-month unrestricted right of cancellation – without stating reasons

### 24-month warranty

 1-2-3.tv is the customer's contractual partner and offers a 24-month warranty on all items sold

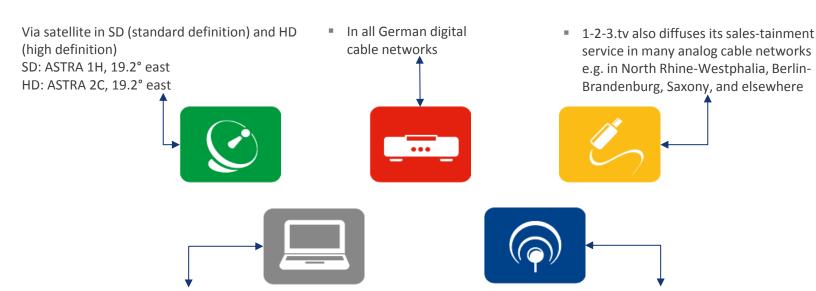
## Transmission – Multichannel



## More than 30 million households in Germany and Austria:

Via satellite, analog and digital cable, DVB-T, and Livestream





 78% of homes: for video-stream auctions or online browsing, the broadband network is continuously growing The omnipresent television:
The launch was in Berlin-Brandenburg in 2012; the
Munich area followed in April 2013. Since then, over
half a million households have been able to receive
Germany's first DVB-T auction house



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# If you have any questions, please feel free to contact us

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